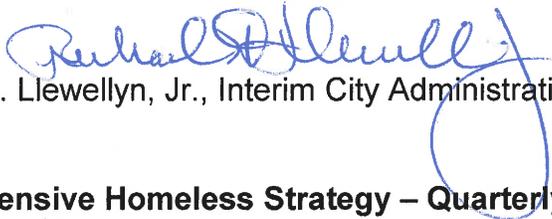


CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE

Date: November 13, 2017

To: Honorable Members of the Homeless Strategy Committee

From: 
Richard H. Llewellyn, Jr., Interim City Administrative Officer

Subject: **Comprehensive Homeless Strategy – Quarterly Performance Report
Fiscal Year 2017-18 First Quarter**

Attached is the Fiscal Year 2017-18 first quarter Comprehensive Homeless Strategy (CHS) Quarterly Performance Report (QPR). This QPR provides the first quarterly CHS metrics data and highlights successes and challenges in the first quarter of this fiscal year.

Some of the successes described in this QPR include:

- Proposition HHH implementation (Strategy 10D);
- Affordable housing production and preservation (Strategies 10A and 7S);
- Implementation of jail in-reach services for homeless inmates in all City regional municipal jails (Strategy 3D); and
- Release of the Permanent Supportive Housing Ordinance (Strategy 7Q).

The first CHS metrics report provides metrics data for 54 metrics across 19 strategies, including a new metric added to track Prop HHH bond issuances.

REPORT FROM

OFFICE OF THE CITY ADMINISTRATIVE OFFICER

Date: November 13, 2017

Council File No. 15-1138-S1

Council District: All

To: Richard H. Llewellyn, Jr., Interim City Administrative Officer

From: Meg Barclay, Homeless Coordinator



Subject: **Comprehensive Homeless Strategy – Quarterly Performance Report Fiscal Year 2017-18 First Quarter**

SUMMARY

This is the Fiscal Year (FY) 2017-18 first quarterly performance report (QPR) on the City's Comprehensive Homeless Strategy (CHS) for your review and submission to the Homeless Strategy Committee. This report highlights successes and challenges this quarter and provides the first quarterly CHS metrics data.

DISCUSSION

Individual Strategies: Successes and Challenges

The status and next steps for each individual strategy are provided in Attachment 1. Strategies that have made significant progress or are facing significant challenges are detailed below.

Successes

- Proposition HHH Implementation (Strategy 10D):
 - The first Proposition HHH (Prop HHH) bonds were issued in the amount of \$89,083,314 for the first round of Permanent Supportive Housing (PSH) and Facilities projects. This issuance funded:
 - Nine (9) PSH projects comprised of 615 total units, 416 of which are PSH; and
 - Six (6) facilities providing services to persons experiencing homelessness, including clinics, service centers, transitional housing and a City-sponsored navigation center.
 - The second Prop HHH Facilities Program Request for Proposals was released, with applications due on November 3, 2017.
- The City began negotiating a Memorandum of Understanding (MOU) with the County of Los Angeles (County) and the Housing Authority of the City of Los Angeles (HACLA) to support development, operations and supportive services in permanent supportive housing (Strategy 10D). According to the MOU template approved by the County Board of Supervisors, the City will finance development of PSH units, HACLA will provide operating subsidies in the form of project-based Section 8 vouchers, and the County will fund

supportive services in PSH units with County Measure H revenue. The MOU is scheduled to be executed in the second quarter of FY 2017-18.

- The Housing and Community Investment Department (HCID) completed 316 affordable units in Q1 of FY 2017-18 (Strategy 10A). HCID also preserved or extended expiring affordability covenants on 15 units in Q1, and performed outreach to another 2 owners regarding an additional 70 units (Strategy 7S).
- 497 landlords have received incentive payments through HACLA's Homeless Incentive Program (Strategy 7H).
- The Los Angeles Police Department (LAPD) continued implementation of Mental Health Intervention Training (MHIT) for all Homeless Outreach and Proactive Engagement (HOPE) officers and other LAPD officers (Strategy 3A). In Q1, an additional 12 HOPE officers and 170 officers citywide completed MHIT training. To date, 95% of HOPE officers and a total of 1,564 officers have been trained.
- In-reach services are now being provided in all three regional municipal jails (Strategy 3D). To date, 846 homeless inmates have been offered services, and 480 consented to receiving services. 287 Coordinated Entry System (CES) referrals have been made and 41 CES assessments have been completed.
- To date, the City has received more than 2,000 Accessory Dwelling Unit (ADU) applications, whereas previous years saw 50-70 ADUs constructed annually (Strategy 7K). State laws AB 2299 and SB 1096, which streamline the process for residents to build and convert existing structures to Accessory Dwelling Units (ADUs), have been in effect since January 1, 2017. The Department of City Planning (DCP) is currently working with the City Attorney on a draft ordinance to comply with and complement the existing State laws (CF 16-1468).
- The Los Angeles Homeless Services Authority (LAHSA) released a Request for Proposals (RFP) to award \$4.7 million in Measure H funding for Crisis and Bridge Housing for TAY and Single Adults (Strategy 7O). Funds were awarded for 302 new beds. 202 of these beds – 110 crisis beds and 92 bridge housing beds – are located in the City. Additionally, approximately \$80,000 of one-time Measure H funding was provided to five crisis housing programs to purchase equipment and/or to perform minor rehabilitation work on their structures to facilitate pet accommodations; four of these programs are located in the City.
- Strategy 7Q – Support the House LA Initiative:
 - The DCP released a draft of the proposed Permanent Supportive Housing (PSH) Ordinance for public comment on August 31, 2017 (Strategy 7Q). Two staff public hearings were held, in addition to five informational open house events. The draft ordinance is tentatively scheduled to be considered at the City Planning Commission's November 16th meeting. This ordinance will significantly reduce pre-development costs for PSH projects by potentially reducing the pre-development timeline from three years to one year.
 - DCP's Transit Oriented Communities (TOC) Guidelines went into effect on September 22, 2017. 19 applications have already been received under the new guidelines, including five 100% affordable projects, representing 283 units. 106 of these will be affordable to extremely low-income households (less than 30% of Area Median Income [AMI]), 69 will be affordable to very-low income households (30-50% of AMI), and 108 will be affordable to low income households (50-80% of AMI).

- 3,116 employment applications have been received through the Targeted Local Hire Program as of September 30, 2017 (Strategy 9B). As a result, twenty City departments have hired or made offers to 111 candidates, 15 of whom indicated they have experienced homelessness.

Challenges

- The Los Angeles County Department of Public Health declared a Hepatitis A outbreak on September 19, 2017, further highlighting the need for expanded access to public restrooms for persons experiencing homelessness. Strategy 6F - Expand Access to Public Restrooms includes the option to extend operating hours at restrooms in the City’s Recreations and Parks facilities. The CAO is preparing a report in response to a Council motion (Bonin-Huizar; C.F. 17-1092) regarding expanded bathroom access for persons experiencing homelessness.
- Strategy 9J - Social Impact Financing/Pay for Success (SIF/PFS) requests a report-back on the feasibility of implementing an SIF/PFS model within the City of Los Angeles. The Economic and Workforce Development Department reports that a large-scale SIF/PFS program would not be feasible due to the financial impact to the General Fund. However, a small-scale PFS system incorporated into the LA:RISE program is ongoing. A report-back from EWDD is forthcoming on this strategy, and should be considered as part of the ongoing strategy review.

CHS Metrics

The Homeless Strategy Committee and the Mayor and City Council approved the CHS metrics framework in June 2017 (C.F. 15-1138-S25). The framework is comprised of strategy-level and headline metrics. Strategy-level metrics were proposed by strategy leads and are specific to each individual strategy. Headline metrics are less specific than strategy-level metrics and apply to multiple strategies. Each strategy has at least one strategy-level metric assigned to a headline metric, and each headline metric has at least two strategy-level metrics assigned to it. This ensures that outcomes from multiple strategies can be combined to create a broader picture of the outcomes of the CHS across all strategies. Figure 1 illustrates the relationship between strategy-level metrics and headline metrics.

139 strategy-specific metrics were identified across all of the CHS strategies. This report adds an additional metric to Strategy 10A Full Funding for Affordable Housing Trust Fund to track Proposition HHH bond issuances. 65 of these metrics across 20 strategies were scheduled to report data on or before FY 2017-18 Q1. Departments report that data for 11 of these metrics are not yet available. As such, this quarter, data is available for 54 metrics across 19 CHS strategies.

Figure 1- Proposed Metrics Framework



Metrics data for Q1 is presented in Attachment 2 at the individual strategy level and in Attachment 3 summarized at the headline level.

Data associated with each headline metric is summarized as follows:

- Expansion of supply of affordable and homeless housing:
 - 316 HCID-financed affordable housing units were completed (Strategy 10A).
 - Proposition HHH bonds were issued in the amount of \$89,083,314 for 615 total units (Strategy 10A).
 - 3 projects have taken advantage of the various CEQA streamlining measures (e.g. Transit Oriented Development, Transit Oriented Communities, etc.), totaling 917 units, 139 of which are restricted as affordable housing (Strategy 7G).
 - 2,081 applications have been received and 631 permits have been issued for Accessory Dwelling Units (ADUs) (Strategy 7K).
 - Seven agencies are providing supportive services according to HACLA's definition and quality standards (Strategy 4E).

- Number placed in permanent housing:
 - A total of 1,253 persons and 2,021 households have been placed in permanent housing through interactions with Los Angeles Homeless Services Authority (LAHSA) providers and contractors and LAPD Homeless Outreach and Proactive Engagement (HOPE) teams and as a result of HACLA's Homeless Incentive Program (Strategies 3A, 4A, 4F, 7B, and 7H).
 - 17% of adults exiting bridge housing exited to permanent housing (Strategy 7O).

- Number placed in temporary housing:
 - 48 individuals were placed in temporary housing through contact with the LAPD HOPE teams (Strategy 3A).
 - 18 individuals served through the Pilot Safe Parking Program (Strategy 6B).

- Number who are prevented from becoming homeless or being discharged into homelessness:
 - 411 families received prevention services through CES in order to stabilize and maintain existing housing (Strategy 4F).

- Number who Retain Housing from Date of Placement:
 - 95% of persons retained housing for 12 months through efforts to strengthen CES technology, staffing and standardization (Strategy 4A).
 - 100% of households retained housing over the following year through integration and strengthening of family and transition age youth CES (Strategy 4F).

- Number who gain employment or enroll in vocational training/education:
 - 20 adults were placed in competitive employment through social enterprise (Strategy 9A).
 - 15 adults were placed in competitive employment at the City of Los Angeles (Strategy 9B).

- 33 women were employed through homeless women's employment development (Strategy 9L).
- 10% of emergency shelter participants saw an increase in income (Strategy 7O).

Now that metrics are being regularly reported, we will begin working with strategy leads to define annual targets for each strategy, based on available resources, as applicable. Where possible, these targets will be presented compared to the need for services provided through each strategy. This will allow the City to more readily identify gaps in resources and implementation challenges.

Attachments

1. Comprehensive Homeless Strategy First Quarter (Q1) Status Summary by Strategy
2. Comprehensive Homeless Strategy First Quarter (Q1) Metrics – Strategy-level Report
3. Comprehensive Homeless Strategy First Quarter (Q1) Metrics – Headline Summary

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
3A - Standardize First Responder Training for Homeless	<ul style="list-style-type: none"> • Mental Health Intervention Training (MHIT) continues for Homeless Outreach and Proactive Engagement (HOPE) Officers who are new to the assignment. • MHIT continues for Officers citywide. • In collaboration with the Mayor's Office, Sanitation, and the City Attorney, LAPD will participate in providing 56.11 training, encampment protocols, and best practices with Recreation and Parks. • Mayor's Office, and LAPD will meet with the Los Angeles Homeless Services Authority (LAHSA) and the Coordinated Entry System (CES) Outreach Coordinators to establish an improved partnership and a better understanding of the Homeless Service Providers in the area. • All HOPE Officers in Collaboration with LAFD received training on NARCAN. • All HOPE Officer received Trauma Informed Care training from the Downtown Women's Center. 	<ul style="list-style-type: none"> • The Los Angeles Police Department (LAPD) will continue to collaborate with outside agencies, to improve outcomes in the field when interacting with homeless individuals. • LAPD will continue to seek out training and best practices. • LAPD will continue to work with outside agencies share data. 	Y	LAPD	Dominic Choi, Monique Contreras
3B - Develop Encampment Engagement Protocol	<ul style="list-style-type: none"> • Developed LAMC 63.44 protocols for engaging homeless encampments in City parks. • Data management system for Recreation and Parks (RAP) homeless encampment clean-up operations under development. 	<ul style="list-style-type: none"> • Establish MyLA311 & 3-1-1 connection to Recreation and Parks (RAP) notification system for LAMC 63.44-related complaints. 	Y	BOS	Steve Pedersen, Gonzalo Barriga
3C - Widen Access to First Responder Teams for Homeless	<ul style="list-style-type: none"> • See 3A. 	<ul style="list-style-type: none"> • See 3A. 	Y	LAPD	Dominic Choi, Monique Contreras
3D - Expansion of Jail In-Reach	<ul style="list-style-type: none"> • In-reach services are being provided from 12 PM – 5 PM each Friday at all three regional jails. • From inception of the program through September 30, 2017: <ul style="list-style-type: none"> - 846 inmates have been offered access to on-site in-reach personnel; - 480 inmates consented to receiving service and were interviewed by one of the three providers; - 41 Coordinated Entry System (CES) applications were completed - 287 CES referrals were made. 	<ul style="list-style-type: none"> • Work with the assigned community-based providers to train in-reach workers in the new Coordinated Entry System (CES) intake forms and explore utilizing the “Initial Demographic Strategy” in lieu of the entire CES for efficiency purposes. • Expand in-reach services to two days per week at the Downtown Metropolitan Detention Center. 	Y	LAPD	Gary Newton

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
3E - Integration with County Health Sobering Centers	<ul style="list-style-type: none"> The Sobering Center is currently serving clients that have been referred by Los Angeles Homeless Services Authority (LAHSA) Emergency Response Teams (ERTs). 	<ul style="list-style-type: none"> Begin planning for Homeless Management Information Systems (HMIS) integration. 	Y	LAFD, LAPD, LAHSA	LAFD: Doug Zabalski; LAPD: Dominic Choi, Monique Contreras; LAHSA: Christin Doyle
4A - Strengthen CES Technology, Staffing & Standardization	<ul style="list-style-type: none"> This strategy has been implemented and continues to expand with increased opportunities. Programs awarded through the CES for Single Adults and Youth Request for Proposals (RFP) have now operating for a full year. The CES for Families system was re-bid and started newly funded contracts at the beginning of Q1 FY 17-18. Through County Measure H funds contracts for CES have been expanded creating an increased capacity within the system. LAHSA released an RFP earlier this FY providing increased funding for Housing Navigation and Access Centers. LAHSA is working to increase capacity with our training and technical assistance providers to fully meet the need of our community providers. With increased funding it is estimated that close to a 800 new positions will be created in the homeless services system. 	<ul style="list-style-type: none"> LAHSA will award new funding for CES contracts and expand other additional contract in other areas. This will create additional capacity for regional coordination, housing navigation, and training assistance. A majority of necessary system level reports will be built out in the new HMIS system. Development of an Request for Proposals (RFP) for Housing Location and Representative Payee services will be finalized. 	Y	LAHSA, HSC	LAHSA: Paul Duncan; HSC: Meg Barclay, Jack Reef, Alisa Orduña
4B - Strengthen Departmental Support for Homeless Case Managers	<ul style="list-style-type: none"> Currently there is an established referral form for County departments which has been approved through all the department counsels. This use of this form has just been implemented in County departments and could be expanded for use by LA City departments. LAHSA has provided training to the Department of Parks and Recreation around the Coordinated Entry System and assisting people who are experiencing homelessness access services through the system. City has been working with County to attend County "Train the Trainer" sessions. 	<ul style="list-style-type: none"> Expand use of referral forms to LA City departments. Have representatives from the City attend a "Train the Trainer" session. 	Y	LAHSA, HSC	LAHSA: Paul Duncan, José Delgado; HSC: Meg Barclay, Jack Reef, Alisa Orduña
4C - Strengthen CES Data Sharing and Tracking	<ul style="list-style-type: none"> Continued migration to Clarity HMIS: Clarity HMIS system went live 6/1/2017; HMIS security and assessment migration completed in September, opening up data-sharing across the system. Migration of historic assessment records and security permissions to allow for cross-departmental data sharing and prioritization is complete. 	<ul style="list-style-type: none"> Build a prioritized list of City and County Departments that may still need/benefit from HMIS access. Re-publish LAHSA CES dashboards, connected to new HMIS system, and assess City data sources that may enhance LAHSA Dashboards 	Y	LAHSA, HSC, County CEO	LAHSA: Josh Decell; HSC: Meg Barclay, Jack Reef, Alisa Orduña

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
4D - Discharge Data Tracking System and Planning Guidelines	<ul style="list-style-type: none"> The Los Angeles County Department of Mental Health (DMH) and Department of Health Services (DHS) have incorporated fields into their respective data systems to capture Housing and Urban Development (HUD) homeless definition. An update of LAHSA's Homeless Management Information System data collection fields to track and report on homeless clients who were discharged from institutions. 	<ul style="list-style-type: none"> Build flags into HMIS system to track 5% List and additional indicators necessary to better coordinate discharge. Continue to engage hospitals, jails, Los Angeles Sheriff's Department, Department of Child and Family Services, and others to discuss opportunities for leveraging HMIS data to support discharge planning. Explore options for incorporating the VI-SPDAT into HMIS. 	N	LAHSA	Josh Decell
4E - Supportive Services Standards for Subsidized Housing	<ul style="list-style-type: none"> The working group has identified the Baseline of High Quality Supportive Services in Subsidized Housing for the various populations. These services reflect pre-housing (Outreach Services) and post-housing services (Housing Retention) that are tied to levels of success, goals and funding sources if applicable. The information has not been sent to the Service Providers for review and input. 	<ul style="list-style-type: none"> Forward the information to the Service Providers in September 2017 to review and provide input. Schedule a date for a community forum of volunteers for input on the Baseline of High Quality Supportive Services in Subsidized Housing that was developed from the working group. 	N	HACLA	Ryan Mulligan
4F - Integration and Strengthening of Family and TAY CES	<ul style="list-style-type: none"> Family and Transitional Age Youth (TAY) CES integration is mostly complete. LAHSA continues to explore ways for all three CES systems to be further aligned and integrated with one another. 	<ul style="list-style-type: none"> LAHSA is releasing an RFP that will have funds focusing on family reconnection models. This is specifically targeted to TAY who could resolve their homelessness by reconnecting with family. Additional bridge housing and transitional housing contracts for youth will be awarded. 	N	LAHSA	Paul Duncan
5A - Establish Homelessness Coordinator	<ul style="list-style-type: none"> Completed. 	<ul style="list-style-type: none"> Completed. 	Y		
5B - Establish Homeless Strategy Committee	<ul style="list-style-type: none"> Completed. 	<ul style="list-style-type: none"> Completed. 	Y		

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
5C - Establish Regional Intergovernmental Coordination	<ul style="list-style-type: none"> Identified agencies and informal working groups where elected officials and staff from the City of Los Angeles interact with elected officials and staff from other jurisdictions on homelessness issues. Identified key data concerning each of these agencies and working groups, such as staff and meeting schedules, to understand how the City can interact and share information. Identified issues that would be relevant for intergovernmental discussions. 	<ul style="list-style-type: none"> Present list of recommendations for Intergovernmental Cooperation to the Homeless Strategy Committee for consideration. 	N	Mayor's Office, CLA, Council, Adjacent Legislative Bodies, Los Angeles Council of Governments	Mayor: Alisa Orduna; CLA : John Wickham; Council: Rachel Brashier
5D - Evaluate LAHSA JPA	<ul style="list-style-type: none"> Staff recommend that work on this strategy be placed on hold for now. Recommendations regarding the LAHSA Joint Powers Authority Agreement and Composition of the LAHSA Commission may arise as the Strategy is further implemented. 	<ul style="list-style-type: none"> On Hold. 	N	HSC	Meg Barclay, Ivania Sobalvarro, Alisa Orduna
5E - Create Regional Homelessness Advisory Council	<ul style="list-style-type: none"> This strategy has been fully implemented, as the Regional Homelessness Advisory Council (RHAC) has been established and is holding regular meetings. 	<ul style="list-style-type: none"> The Regional Homelessness Advisory Council (RHAC) will continue to be convened quarterly. The strategy is fully implemented. 	N	LAHSA	Jessica Reed

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
5F - Coordinate Homeless Support with LAUSD	<ul style="list-style-type: none"> Higher Education and Homelessness workgroup established, holding regular meetings. 	<ul style="list-style-type: none"> Continue to monitor County Measure H proceedings to ensure funding is provided to Los Angeles Unified School District (LAUSD). County Measure H funds are expected to be provided to LAUSD to establish Homeless Liaisons that will help to connect LAUSD students and families that are homeless or at-risk of homeless to services and housing. LAUSD will be expanding program services in SPAs 2, 4, 5, 6, 7, & 8 where the Pupil Service and Attendance (PSA) Counselors will be adding in a day of service in each of the Lead Agencies. The expansion will include increasing days working with the Family Coordinated Entry System, but also outreach to the Youth CES one day a week. 1 full-time PSA Counselor position will be added in year one. 	N	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
6A - Co-Locate Homeless Services Within Homeless Storage Facilities & Create New Facilities	<ul style="list-style-type: none"> Funding has been allocated to construct a Navigation Center on a City-owned site in CD8 through Proposition HHH. A Task Order Solicitation was issued by the Bureau of Engineering and the architect has been selected to design the project. 	<ul style="list-style-type: none"> By the end of Q2, the selected architectural firm will be working with project principals to complete the design phase of the CD8 project. 	Y	LAHSA, CAO	LAHSA: Kelli Pezzelle; CAO: Maria Cardenas, Ramon Soto
6B - Establish Citywide Safe Parking Program	<ul style="list-style-type: none"> The Safe Parking Pilot Program began in June 2017. Special Services for Groups/Homeless Outreach Program Integrated Care System (SSG/HOPICS) operates the program at a church in South Los Angeles. There are ten families enrolled in the program. LAHSA is exploring other sites and alternative program design options. 	<ul style="list-style-type: none"> Identify new safe parking sites. 	Y	LAHSA	Christin Doyle
6C - Establish Citywide Mobile Shower and Public Restroom System	<ul style="list-style-type: none"> LAHSA is currently working with the Mayor's office to set up mobile shower, laundry, and restroom facilities in Skid Row. 	<ul style="list-style-type: none"> Skid Row bathroom site operational 6 days/week starting in Q2. 	Y	LAHSA	Christin Doyle

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
6D - Identify Public Land for Homeless Facilities	<ul style="list-style-type: none"> To date, one site has been approved as a navigation center in CD8 (see also strategy 6A). A modular facility will be constructed to provide storage services, hygiene services including restrooms, showers and laundry facilities, and educational/training space for program clients. Identification of other feasible sites is ongoing. 	<ul style="list-style-type: none"> Identify additional sites with Council support. 	Y	CAO	Maria Cardenas, Ramon Soto
6E - Evaluate Homeless Navigation Centers	<ul style="list-style-type: none"> This report has been completed and will be presented at the Homeless Strategy Committee in October. 	<ul style="list-style-type: none"> Report presented at Homeless Strategy Committee and other relevant bodies. 	Y	LAHSA	Kelli Pezzelle
6F - Expand Access to Public Restrooms	<ul style="list-style-type: none"> The Department of Recreation and Parks has expanded maintenance services at 15 Council District-identified locations. This expanded maintenance provides two dedicated maintenance staff from 1pm – 5pm. The 24-Hour Public Access at Venice Beach and expanded access after hours at other locations is on standby until the LAMC 63.44 can be amended to extend operational hours. 	<ul style="list-style-type: none"> Pending until an amendment to LAMC 63.44 allows RAP to further expand access. 	Y	RAP	Jimmy Kim
7A - Shelter System Personnel Need for Bridge Housing Conversion	<ul style="list-style-type: none"> Report back completed. Metrics to be tracked under Strategy 70. 	<ul style="list-style-type: none"> Report back completed. Metrics to be tracked under Strategy 70. 	Y	LAHSA	Kelli Pezzelle
7B - Expand Rapid Re-Housing	<ul style="list-style-type: none"> Expansion of Rapid Rehousing (RRH) has been implemented for Adults, Transitional Age Youth (TAY), and Families. In Q1, RRH contracts for Adults and TAY were fully transitioned to LA County Measure H funding. 	<ul style="list-style-type: none"> Expand opportunities and connections between rapid rehousing programs and employment programs for increased potential for participants to expand income. 	Y	LAHSA	Paul Duncan
7C - Expand Adaptive Reuse for Homeless Housing	<ul style="list-style-type: none"> Report back pending. 	<ul style="list-style-type: none"> Report back pending. 	N	HCID	Helmi Hisserich

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
7D - Using Public Land for Affordable and Homeless Housing	<ul style="list-style-type: none"> Affordable Housing Opportunity Sites (AHOS) Round 1: Of the 8 approved sites, 4 have entered into Exclusive Negotiating Agreements (ENAs), 1 was pending Council approval of the selected developer, and 3 are still being evaluated by the respective Council offices. AHOS Round 2: Motions have been introduced on 8 sites. 5 of these will be recommended to be leased or sold as affordable housing sites, and 2 will be recommended for direct lease or sale. Related surplus property activity: CAO Asset Management Group (AMG) continued to review and analyze City surplus and/or underutilized sites (estimated at 550). Also in Q1, CAO team continued to meet with the Los Angeles Department of Transportation (LADOT) Parking Lots Working Group, including staff from LADOT, Housing and Community Investment Department (HCID), CAO, Chief Legislative Analyst (CLA), and GSD. The Working Group was created to address the growing number of parking lot development projects and to standardize and establish uniform and consistent terms that incorporate DOT operational, policy and administrative requirements and needs. 	<ul style="list-style-type: none"> Housing and Community Investment Department (HCID) will release the RFQ/P or RFP for the Affordable Housing Opportunity Sites (AHOS) Round 2 with City Administrative Officer (CAO) support. CAO will identify additional sites for AHOS Round 3. 	Y	CAO	Jacqueline Wagner, Blair Miller
7E - Annualize Joint Affordable & Homeless Housing Reports	<ul style="list-style-type: none"> LAHSA has worked on updating the housing gaps analysis. The preliminary analysis is done, and the final housing gaps analysis is expected to be completed during Q2. HCID is in the process of enhancing its proprietary data system - Housing Information Management Systems (HIMS). This enhancement will improve HCID's ability to report on homeless units. 	<ul style="list-style-type: none"> Establish an outline of the final report and assign parts to each agency/department. Establish timeline for report completion/release date. 	N	HSC, LAHSA	HSC: Meg Barclay, Dora Huerta, Ben Winter; LAHSA: Juhyun Sakota

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
7F - Linkage Fee Nexus Study	<ul style="list-style-type: none"> The draft Affordable Housing Linkage Fee (AHLF) ordinance was heard by the Planning and Land Use Management (PLUM) Committee of the City Council on June 6, 2017 and was continued to two subsequent Committee meeting dates on August 22, 2017 and October 10, 2017. During the October 10th meeting, the PLUM Committee recommended adoption of the draft ordinance, with amendments. The ordinance is currently pending in the Housing Committee. During this quarter, the Department also worked with the project consultant to complete a supplemental nexus analysis to support policy changes introduced to the draft ordinance as part of the adoption process. 	<ul style="list-style-type: none"> Continue adoption process for Affordable Housing Linkage Fee (AHLF) ordinance with City Council, and begin work on Affordable Housing Trust Fund (AHTF) expenditure plan. After the ordinance is adopted, HCIDLA will prepare an expenditure plan for funds generated as a result of the linkage fee, and report back to City Council within six months. 	Y	DCP	Matthew Glesne, Cally Hardy
7G - Implement Existing & Recommend New CEQA Zoning Reforms	<ul style="list-style-type: none"> Southern California Association of Governments (SCAG) Grant – California Environmental Quality Act (CEQA) Streamlining: The Department of City Planning completed staff training on implementation of new CEQA streamlining provisions in state law and has already begun processing applications under the new guidelines. Three large projects have utilized the streamlining provisions, which include 917 total housing units, 108 of which are restricted to be affordable. Site Plan Review Ordinance: On July 6, 2017, the City Council adopted an ordinance amending Site Plan Review requirements affecting projects with 50 or more units (Ordinance No. 185,052). This amendment enables projects subject to Site Plan Review to utilize the new CEQA streamlining guidelines. Strategic Growth Council Grant – SB 743 Transition: New Transportation Impact Study Guidelines were released by the Department of Transportation (LADOT) in December 2016 as part of the Strategic Growth Council Grant related to SB 743 Transition. The remainder of this project, which will result in a shift of how transportation impacts are measured and is expected to facilitate the development of transit-oriented projects, is anticipated to be completed in approximately one year. Please also refer to Strategy 7Q for related exercises that will also result in CEQA efficiencies and incentives for affordable housing, including permanent supportive housing. 	<ul style="list-style-type: none"> Continue work on SB 743 transition. 	N	DCP	Matthew Glesne, Cally Hardy

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
7H - Facilitate Utilization of Federal Housing Subsidies	<ul style="list-style-type: none"> The Homeless Incentive Program (HIP) continues to receive inquiries from landlords with potential units. As of September 30, 2017, HIP has received 720 inquiries: 45 are currently being processed and reviewed, 29 have been authorized by Housing Authority of the City of Los Angeles (HACLA) and are pending incentive issuance, and 497 have been authorized by HACLA and have received the incentive. HACLA has conducted informational trainings with service providers and landlords. HIP has also been participating in the CoC Lease up partner meetings to speed up the lease up process. 	<ul style="list-style-type: none"> Assist an additional 300 individuals/families with move in cost. Host a landlord event at Housing Authority of the City of Los Angeles (HACLA). 	Y	HACLA	Carlos VanNatter, Ryan Mulligan
7I - Regional Coordination of LA City & County Housing Authorities	<ul style="list-style-type: none"> The Inglewood Housing Authority (IHA)'s council met July 25th to discuss and sign interagency agreement. Interagency agreement signed between HACLA and IHA for all Homeless Programs. Burbank and Norwalk Housing Authorities are not interested in having an interagency agreement with HACLA at this time. 	<ul style="list-style-type: none"> Establish interagency agreement with the Housing Authority of the City of Long Beach (HACLB). 	N	HACLA	Carlos VanNatter, Ryan Mulligan
7J - Housing Choice Vouchers for Permanent Supportive Housing	<ul style="list-style-type: none"> HACLA was awarded four projects totaling 205 units from the NOFA that was released on April 3rd, 2017. 	<ul style="list-style-type: none"> Lease four buildings with a total of 153 units 	N	HACLA	Carlos VanNatter, Ryan Mulligan
7K - Development of Second Dwelling Units Pilot Program	<ul style="list-style-type: none"> As of January 1, 2017, the City is implementing two new state laws (AB 2299 and SB 1069), which will significantly increase the ability of residents to build and convert existing structures to Accessory Dwelling Units (ADUs). Since that time, the City has seen a significant increase in ADU production, from between 50-70 a year previously, to more than 2,000 ADU applications already through October 12, 2017. While state law is now in effect, the City is pursuing the adoption of its own, more tailored ADU ordinance. This ordinance is intended to apply the new state laws to the development and conversion of ADUs within the City, but adds additional regulation governing their allowable size and location. The PLUM Committee voted in support of the ordinance with several modifications on March 21, 2017. The Department is currently working with the City Attorney's Office for Form and Legality review of the draft ordinance. 	<ul style="list-style-type: none"> Complete Form and Legality review with City Attorney's Office for Accessory Dwelling Unit ordinance. 	N	DCP	Matthew Glesne, Cally Hardy

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
7L - Establish Planning and Zoning Policy on Homeless Micro Units	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	N	DCP	Matthew Glesne, Cally Hardy
7M - Reform Site Plan Review Ordinance for Homeless Housing	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	N	DCP	Matthew Glesne, Cally Hardy
7N - Evaluate Youth Housing Needs	<ul style="list-style-type: none"> HACLA continues to include TAY as one of the targeted populations in its Notices of Funding Availability (NOFAs) for the Project Based Voucher (PBV) program. HACLA continues to receive referrals through DCFS for Section 8 Vouchers for TAY. HACLA has 44 vouchers targeted for TAY: <ol style="list-style-type: none"> 33 contracted 4 vouchered 3 pending interview 4 waiting for referrals HACLA has 8 Project-based buildings with approximately 109 units targeting TAY households. HACLA was awarded 14 PBV units for TAY to come online April 2019. 	<ul style="list-style-type: none"> HACLA will continue to track TAY referrals in its Section 8 and Project Based Voucher (PBV) programs. 	N	HACLA	Carlos VanNatter, Ryan Mulligan
7O - Expanding Emergency Shelter and Improving Access	<ul style="list-style-type: none"> LAHSA released an RFP that included \$4.7 million in Measure H E8 funds for Crisis and Bridge Housing programs for Transitional Age Youth (ages 18-24) and Single Adults. Eight applications for Crisis and Bridge Housing were received, with applicants requesting funding for 371 new beds. Funds were awarded for 302 beds, 202 of these (110 crisis beds, 92 bridge housing beds) are located in the City. Five crisis housing programs were awarded one-time E8 funding to purchase supplies or make structural enhancements that will decrease barriers for clients accessing shelters with service and emotional support animals. The providers also received funds to cover registration and vaccination fees for all pets accessing their shelters. Four of these programs are located in the City. 	<ul style="list-style-type: none"> Contracts will start for additional crisis and bridge housing beds funded by Measure H. 	Y	CAO, CLA, LAHSA	CAO: Meg Barclay; CLA: Jack Reef; LAHSA: Kelli Pezzelle

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
7P - Study Shared Housing Programs	<ul style="list-style-type: none"> LAHSA has retained Corporation for Supportive Housing (CSH) as a consultant to support the development of an analysis of shared housing programs and reporting on opportunities for expansion of rapid rehousing. LAHSA is working to finalize a contract with SHARE! and has agreed upon a Scope Of Work for the contract and will begin providing services under the pilot looking at ways in which to expand additional shared housing opportunities. 	<ul style="list-style-type: none"> A report will be completed by Corporation for Supportive Housing (CSH) and LAHSA detailing what has been done over the past year around utilizing shared housing and what the potential opportunities are for expanding and refining the use of shared housing. Pilot programs funded through the Hilton Foundation will have completed their implementation, providing additional data and additional tools that can be used. SHARE! will have begun operation of their pilot program. 	N	LAHSA	Paul Duncan
7Q - Support House LA Initiative	<ul style="list-style-type: none"> Reporting on strategies 7L, 7M, 8A, 8B and 8C is now consolidated under this strategy. Permanent Supportive Housing (PSH) Ordinance: On August 31, 2017, DCP released a public draft of the proposed ordinance for a 60-day public comment period. Between September 11 and September 23, staff hosted five information open house events at various locations throughout the City. Two staff public hearings were held on September 25 and September 28, and the Department continues to receive public comments on the draft ordinance. The public comment period closes on October 30, 2017. Density Bonus Ordinance: During this quarter, the Department of City Planning (DCP) held multiple internal working group meetings with staff to identify initial ordinance concepts. The DCP continues to conduct research and identify draft concepts for inclusion in the draft ordinance. Transit-Oriented Communities (TOC) Guidelines: On September 22, 2017, the final TOC Guidelines became effective. The Department conducted staff training to prepare for program implementation, and prepared an application form and guide for applicants. CDO is currently processing applications under the new guidelines, and has received 19 initial case filings to-date, including five 100% affordable projects. These projects include 283 total units. 106 of these will be affordable to extremely low-income households, 69 will be affordable to very low-income households, and 108 will be affordable to low-income households. 	<ul style="list-style-type: none"> Permanent Supportive Housing (PSH) Ordinance: The PSH Ordinance is tentatively scheduled to be considered by the City Planning Commission (CPC) on November 16, 2017. In advance of this meeting, staff will prepare a staff recommendation report that will respond to comments received during the public comment period. Following CPC consideration, the item will move forward to the City Council for consideration. Density Bonus Ordinance: Prepare a draft ordinance and begin work on associated environmental document. 	Y	DCP	Matthew Glesne, Cally Hardy

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
7S - Preservation of Affordability Covenants	<ul style="list-style-type: none"> • Outreach to Property Owners: <ul style="list-style-type: none"> - The initial contact phase of the property owner outreach initiative has been completed. - HCIDLA is currently working with property owners that expressed interest in extending affordability, including two property owners with a total of 70 units of at-risk affordable housing. - In addition, HCIDLA continues to track the at-risk portfolio and will continue maintaining contact with these property owners as covenants near expiration and/or owner’s plans change. A new FY 17-18 projection will be added to Team Gantt as a new initiative. • Transactions to Preserve At-Risk Affordable Housing: HCIDLA is currently working on extending affordability of a 65-unit property with an expiring CRA/LA covenant. • Minimize Tenant Displacement: At-Risk Affordable Housing Tenant Outreach and Education Services (AAHTOES): HCIDLA is currently working to release a transmittal to obtain authority to contract a consultant to provide tenant outreach and education services. Approval of the contract is expected by early January 2018. • Affordable Housing Notice Ordinance: State legislation that has an impact on the Ordinance was signed into law by the Governor. HCIDLA will analyze the State law and determine the need for a proposed Notice Ordinance in FY 17-18 Q 2-3. 	<ul style="list-style-type: none"> • Release At-Risk Affordable Housing Tenant Outreach and Education Services (AAHTOES) transmittal. • Complete Citywide At-risk Affordable Housing Inventory 2017 Report. • Release report back transmittal to City Council with recommendations to fund at-risk affordable housing preservation programs. • Continue working with properties that can yield financial and non-financial transactions to extend or preserve at-risk affordable housing. 	N	HCID	Ed Gipson, Lemono Lott
7T - Homeless Prevention and Diversion Programs	<ul style="list-style-type: none"> • HACLA is in process of arranging a meeting with the Los Angeles County Sheriff’s Department, LAPD, Los Angeles County Probation and LAHSA to discuss our collaboration so that HACLA can increase referrals through non-profit agencies for its Demonstration Re-Entry Program formerly called Pilot Re-Entry. • HACLA’s Memorandum of Understanding (MOU) with current non-profits has expired. However, HACLA continues to solicit and receive referrals from non-profits. HACLA is reaching out to the Diversion and Re-Entry community to gauge their interest in partnering with HACLA for its Demonstration Re-Entry Program. 	<ul style="list-style-type: none"> • Coordinating with Sheriff’s Department, Los Angeles County Probation, LAPD and LAHSA, to identify and refer homeless individual released from the criminal justice system within the past 24 months that have a family member on the HACLA’s Section 8 HCVP to non-profits. • HACLA to issue a RFP to select non-profit partners to work with them on the program and provide supportive services to the FIP and their families. 	N	HACLA, LAPD, LAHSA	HACLA: Carlos VanNatter, Ryan Mulligan; LAPD: Dominic Choi; LAHSA: Jeanette Robbins
8A - Analyze City-Wide Zoning for Homeless Housing	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	Y	DCP	Matthew Glesne, Cally Hardy

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
8B - Review Transfer of Floor Area Rights (TFAR), Greater Downtown Housing Incentive Area (GDHIA), & Density Bonus Programs for Homeless Housing Inclusions	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	N	DCP	Matthew Glesne, Cally Hardy
8C - Revise Parking and Trip Credit Guidelines for Homeless Housing	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	N	DCP	Matthew Glesne, Cally Hardy
8D - Reestablish Mello Act Guidance	<ul style="list-style-type: none"> DCP continues to collaborate with the City Attorney’s Office, HCLDLA, Council District 11, and parties originally involved in a 2000 Settlement Agreement concerning the City’s implementation of the Mello Act. A working draft ordinance is now being prepared for further discussion. 	<ul style="list-style-type: none"> Completion of Public Comment period and Public Hearing. 	N	DCP	Matthew Glesne, Cally Hardy
9A - Employ Homeless Adults by Supporting Social Enterprise	<ul style="list-style-type: none"> The City budgeted \$1 million of City General Funds and \$1 million of Unappropriated Balance Funds, for LA:RISE to expand capacity and serve 300 new homeless individuals. In addition, Los Angeles County in partnership with the City through EWDD will provide \$3 million of Measure H funds for LA:RISE to serve an additional 400 homeless individuals. 	<ul style="list-style-type: none"> LA:RISE 3.0 has a goal of 70% enrollment by end of Q2 FY 17-18. 	Y	EWDD	Donny Brooks

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	<ul style="list-style-type: none"> The Targeted Local Hire Program (TLHP) has been operational since February 2017. As of September 30, 2017: <ul style="list-style-type: none"> - 3,116 applicants in the approved pool, with 729 indicating they have experienced homelessness. - 20 City departments and bureaus have hired or have conditional offers now to 111 candidates, with 15 of these candidates indicating they have experienced homelessness. - 40 Referral Agencies (16 City WorkSource Centers and 24 community organizations or agencies providing job preparation and readiness services) that assess job readiness and refer candidates to one of the Program's Application Sites - 9 Application Sites located around the City where candidates who have been assessed for job readiness can submit an application for the Program. In July 2017, 3 new Application Sites were added to accommodate demand and allow additional accessibility in Canoga Park, Vernon Central/LA Trade Tech, and Hollywood. See also Strategy 9A. 	<ul style="list-style-type: none"> Begin new employee orientations and supervisor briefings for new Program hires and their supervisors. Ensure existing hires and their supervisors have completed the orientation or briefing. Reach out to City departments that have not yet submitted a request for referrals from our Program and/or encourage more departments to utilize Program. Assess strategies to include additional City job classifications for hire through the Program. Currently, departments may utilize the Program to fill vacancies for six classifications: Administrative Clerk, Maintenance Laborer, Garage Attendant, Gardener Caretaker, Tree Surgeon Assistant, and Custodian. 	N	EWDD, Personnel	EWDD: Donny Brooks; Personnel: William Weeks
9C - Employment Development Programs for Homeless Youth	<ul style="list-style-type: none"> In addition to LA:RISE, the Economic and Workforce Development Department (EWDD) is implementing the Performance Partnership Pilot (P3) regional approach. The P3 aligns funding and resources from state, county and other local partners to the newly procured 14-center YouthSource system, and increases resources to probation, foster care, homeless, and other Transitional Age Youth (TAY). The final plan was released in July 2017 and includes recommendations for system alignment and resource sharing. 	<ul style="list-style-type: none"> The Performance Partnership Pilot (P3) will serve 8,000 youth over FY 17-18, which includes homeless youth. Establish goals for the number of homeless youth to be served by the system. 	N	EWDD, LAPD	EWDD: Donny Brooks; LAPD: Dominic Choi
9D - Centralized Homeless Donation Coordination in LA County	<ul style="list-style-type: none"> A joint report from the Chief Legislative Analyst (CLA) and City Administrative Officer (CAO) pending before the Homelessness and Poverty Committee includes a recommendation to request the City Attorney to prepare and present an Ordinance to establish the Homeless Services and Financial Assistance Trust Fund to accept gifts, contributions, donations and bequests to the City to support homeless services, however this recommendation was received and filed. 	<ul style="list-style-type: none"> Report back pending. 	N	CAO, CLA	CAO: Meg Barclay; CLA: Ivania Sobalvarro

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
9E - Homelessness Prevention for Former Foster Care Youth	<ul style="list-style-type: none"> See strategies 9A and 9C. 	<ul style="list-style-type: none"> The LA P3 will serve 8,000 youth over FY 17-18, which includes foster care youth. Establish goals for the number of foster care youth to be served by the system. 	N	EWDD, LAHSA, HSC	EWDD: Donny Brooks; LAHSA: Will Lehman; HSC: Meg Barclay, Jack Reef, Lisa Salazar
9F - Expand Youth Homeless Services	<ul style="list-style-type: none"> CES for Youth Education Liaisons were implemented in August 2017. Expansion to support CES for Youth regional coordination began in September 2017. The Homeless Youth Forum of Los Angeles (HYFLA), an advisory group of youth with lived experience of homelessness, was formed in Q4 to expand youth collaboration. In Q1, HYFLA obtained a seat on five committees and work groups related to youth homelessness, including the CES Policy Council, the Homelessness and Higher Education Work Group, the Los Angeles Coalition to End Youth Homelessness (LACEYH) Steering Committee, the LACEYH PIT Crew, and the Centralized Training Academy Work Group. The Homelessness and Higher Education work group was formed in Q4, and in Q1 three work groups were established to coordinate trainings for educational staff, identify strategies for creating direct referral linkages to CES, and identify strategies to increase partnerships between institutions of higher education and the Youth Count. 	<ul style="list-style-type: none"> The procurement process for expansion of family reconnection will begin in Oct. 2017 with an expected program start date of 4/1/2018. Establish work plans for the three work groups within the Homeless Youth Forum of Los Angeles. Continue to support state and federal legislation that supports or increases housing and services for youth experiencing homelessness. 	N	LAHSA	Will Lehman
9G - Emergency Shelter for Homeless Individuals with Pets	<ul style="list-style-type: none"> Cost estimates are being gathered related to the portable kennels outlined in the strategy. It is expected that these kennels will be used for emergencies including winter shelters. 	<ul style="list-style-type: none"> Full costs estimates and a vendor should be identified by the end of Q2. 	Y	Animal Services	Dana Brown
9H - Proposals to Assist Homeless Individuals and Their Pets	<ul style="list-style-type: none"> The Department is attempting to widened the scope of services available at the Pet Services Center. In August, the Board of Animal Services Commissioners approved a proposal to reimburse mobile vet clinics for vaccines for the pets of homeless pet owners. 	<ul style="list-style-type: none"> By the end of Q2 the Department will have completed the contract amendments to reimburse veterinary contractors for this service. 	Y	Animal Services	Dana Brown

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
9I - Employment Development for Homeless Individuals with Pets	<ul style="list-style-type: none"> LAHSA and EWDD have identified several barriers that people experiencing homelessness with pets may experience. In order to address these barriers there are certain data we are gathering. Data is still being collected, LAHSA and EWDD need to convene collaborators and gather additional information from other departments such as Department of Disability, in order to obtain additional feedback and collaborate on the implementation of this strategy. 	<ul style="list-style-type: none"> Use data gathered to establish goals. 	N	EWDD, LAHSA	EWDD: Donny Brooks; LAHSA: Jeanette Robbins
9J - Social Impact Financing/Pay for Success	<ul style="list-style-type: none"> The social impact financing component of this strategy has so far proven to not be feasible due to the related financial liabilities and impact on the General Fund. For LA:RISE 3.0, a pay for success financial component exists for program participants that provides financial incentives to recognize employment milestones. 	<ul style="list-style-type: none"> Continue implementation of pay for success within LA:RISE program. 	N	EWDD	Donny Brooks
9K - Women's Homelessness - Domestic Violence	<ul style="list-style-type: none"> Contract is ready for execution between LAHSA and the Downtown Women's Center to perform the housing gaps analysis. Since funding for the gaps analysis was allocated in FY 2016-17, Council approval is required to reallocate these funds for FY 2017-18 to fund the analysis. 	<ul style="list-style-type: none"> Obtain Council approval for the reallocation of funding in FY 2017-18. Pending Council and Mayor approval, the gaps analysis will be underway by the end of Q2 FY 2017-18. 	Y	LAHSA, HCID, DV Task Force	LAHSA: Jessica Reed; HCID: Darryl Booker; DV Task Force: Dadine Shimoji
9L - Women's Homelessness - Employment Development	<ul style="list-style-type: none"> LA:RISE 3.0 is serving homeless women and increasing outreach and recruitment through its partnership with social enterprise agencies, including the Downtown Women's Center. See also strategy 9A. 	<ul style="list-style-type: none"> Establish goals for the number of homeless women to be served through LA:RISE 3.0 for FY 2017-18. 	Y	EWDD, LAHSA	EWDD: Donny Brooks; LAHSA: Jeanette Robbins
10A - Full Funding for Affordable Housing Trust Fund	<ul style="list-style-type: none"> Proposition HHH Permanent Supportive Housing (PSH) Loan Program regulations are currently under consideration in preparation for the release of HCID's call for projects. 316 HCID-financed affordable housing units completed. 	<ul style="list-style-type: none"> Proposition HHH Permanent Supportive Housing (PSH) Loan Program Regulations will be heard by Council in Q2. 	Y	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
10B - Establish the Homeless Services Trust Fund	<ul style="list-style-type: none"> Separate account established by HCID for City-funded homeless services. 	<ul style="list-style-type: none"> The City continues to work to identify funds for services. 	Y	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef

Strategy	Status Q1 Quarterly Performance Report	Next Steps	Priority	Dept.	Lead
10C - Augment Supportive Housing Loan Fund & New Generation Fund	<ul style="list-style-type: none"> • HCID and the Corporation for Supportive Housing finalized \$20 million in new foundation funding for the City’s Supportive Housing Loan Fund (SHLF), increasing total available funding to \$60 million. 	<ul style="list-style-type: none"> • Continue support for the City’s Supportive Housing Loan Fund (SHLF). 	Y	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
10D - New Funding Programs and Guidelines	<ul style="list-style-type: none"> • First Proposition HHH (Prop HHH) bonds issued in the amount of \$89,083,314 for the first round of Permanent Supportive Housing (PSH) and Facilities projects. • Transmittal with regulations for Proposition HHH Permanent Supportive Housing (PSH) Loan Program call for Projects is pending transmission to Council. • Second Proposition HHH Facilities Program Request for Proposals released with applications due November 3, 2017. • The Los Angeles County Board of Supervisors authorized the County Chief Executive Officer to negotiate a Memorandum of Understanding (MOU) with cities wishing to jointly fund permanent supportive housing. According to the template agreement also approved by the Board of Supervisors, the County will fund supportive services and potentially rental subsidies, Public Housing Authorities will provide project based Section 8 vouchers and cities will fund capital and provide other supports for PSH development. Upon board approval, the City began negotiating an MOU with the County and HACLA. 	<ul style="list-style-type: none"> • All Proposition HHH Permanent Supportive Housing (PSH) Loan Program regulations finalized and applications for funding received according to HHH Implementation Calendar Timeline. • Receive Proposition HHH Facilities Program and implement review and selection process. • Complete PSH MOU negotiations and execute PSH Memorandum of Understanding (MOU) in FY 2017-18 Q2. 	Y	HCID	Tim Elliott
10E - CAO and CLA Report on Desired Strategies	<ul style="list-style-type: none"> • CAO and CLA will track strategies' progress and performance. 	<ul style="list-style-type: none"> • Ongoing. 	N	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2017-18	Headline Metrics	Notes
3A - Standardize First Responder Training for Homeless	LAPD	Number of persons placed in permanent housing through contact with HOPE Team	72	Number placed in permanent housing	
	LAPD	Number of persons placed in temporary housing through contact with HOPE Team	48	Number placed in temporary housing	
	LAPD	Percent of HOPE Officers with MHIT Training	95%		
	LAPD	Number of officers Citywide having completed Mental Health Intervention Training	Q1 HOPE Officers: 12 Q1 Officers Citywide: 170 Total Officers To Date: 1564		
3B - Develop Encampment Engagement Protocol	BOS	Amount of hazardous materials collected (lbs)	9611.5		
	BOS	Impoundments from noticed clean ups	513		
	BOS	Impoundments from un-noticed clean ups	440		
	BOS	Number of encampments	978		
	BOS	Number of persons placed in temporary housing	N/A	Number placed in temporary housing	BOS is not currently tracking this data independently.
3D - Expansion of Jail In-Reach	LAPD	Number of people discharged to temporary housing	N/A	Number placed in temporary housing	Data not yet available.
	LAPD	Number of persons identified in custody experiencing homelessness	5496		Reporting period for this information is biannual; this data covers Q3-Q4 of FY 2016-17. Future data will correspond to the most recent quarter(s).
	LAPD	Number of persons in custody entered into CES or provided a referral by a service provider	579		Reporting period for this information is biannual; this data covers Q3-Q4 of FY 2016-17. Future data will correspond to the most recent quarter(s).
	LAPD	Number of persons in custody interviewed by a service provider	263		Reporting period for this information is biannual; this data covers Q3-Q4 of FY 2016-17. Future data will correspond to the most recent quarter(s).
3E - Integration with County Health Sobering Centers	LAHSA	Number of clients placed in permanent housing upon discharge from a sobering center	N/A	Number placed in permanent housing	Data not yet available.
	LAHSA	Number of clients placed in temporary housing upon discharge from sobering center	N/A	Number placed in temporary housing	Data not yet available.
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Average length of stay in crisis/bridge housing	32		
	LAHSA	Length of time from assessment to housing match	137		
	LAHSA	Need and acuity level of persons obtaining permanent housing	Score 1-3 (1,023) Score 4-7 (2,527) Score 8+ (2,759)		
	LAHSA	Number of households screened and matched to a housing resource through CES	2021		
	LAHSA	Number of households that have moved into housing	2021	Number placed in permanent housing	

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2017-18	Headline Metrics	Notes
	LAHSA	Number of households who have increased their income by source of income	N/A	Number who gain employment or enroll in vocational training/education	Data not yet available.
	LAHSA	Percentage of persons that retain housing for 12 months	95%	Number who retain housing from the date of placement	
4E - Supportive Services Standards for Subsidized Housing	HACLA	Number of agencies providing supportive services according to HACLA's definition and quality standards	7	Expansion of supply of affordable and homeless housing	
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Average length of stay in crisis/bridge housing (days)	29		
	LAHSA	Housing retention over the following year	100%	Number who retain housing from the date of placement	
	LAHSA	Length of time from assessment to housing match (days)	139		
	LAHSA	Length of time from housing match to actual housing move-in (days)	139		
	LAHSA	Number of families receiving prevention services through CES in order to stabilize and maintain existing housing	411	Number who are prevented from becoming homeless or being discharged into homelessness	
	LAHSA	Number of households that receive services from multiple systems	N/A		Data not yet available.
	LAHSA	Number of matches being made from one SPA to another	N/A		Data not yet available.
	LAHSA	Number of referrals being made from one population system to another	N/A		Data not yet available.
	LAHSA	Number of TAY screened and matched to a housing resource through CES	508		
	LAHSA	Number of TAY who have moved into housing	184	Number placed in permanent housing	
LAHSA	Percentage of families who were able to successfully prevent imminent homelessness	N/A	Number who are prevented from becoming homeless or being discharged into homelessness	Data not yet available.	

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2017-18	Headline Metrics	Notes
6B - Establish Citywide Safe Parking Program	LAHSA	Number of people connected to CES and permanently housed	0	Number placed in permanent housing	
	LAHSA	Number of people connected to CES as measured by a new VI-SPDAT survey through the parking program	7		
	LAHSA	Number of people served	18	Number placed in temporary housing	
7B - Expand Rapid Re-Housing	LAHSA	Days from program entry into Housing	215		
	LAHSA	Number placed in Permanent Housing	500	Number placed in permanent housing	
	LAHSA	Total participants enrolled	4320		
7D - Using Public Land for Affordable and Homeless Housing	CAO	Number of sites assessed	34		
	CAO	Number of sites identified for affordable housing development	8	Expansion of supply of affordable and homeless housing	
7G - Implement Existing & Recommend New CEQA Zoning Reforms	DCP	Number of projects that take advantage of the various CEQA streamlining measures, including the number of total units, affordable housing units and homeless housing units	3 projects with 917 units, 139 restricted affordable	Expansion of supply of affordable and homeless housing	Data reported is to-date; quarterly data not yet available.
7H - Facilitate Utilization of Federal Housing Subsidies	HACLA	Number of landlord Housing Incentive Program Inquiries	720		
		Number of landlords receiving an incentive payment	497	Number placed in permanent housing	Data reported is to-date; quarterly data not yet available.
7K - Development of Second Dwelling Units Pilot Program	DCP	Number of second dwelling units approved upon adoption of City second dwelling unit ordinance	2,081 applications, 631 permits issued	Expansion of supply of affordable and homeless housing	Data reported is to-date; quarterly data not yet available.
7O - Expanding Emergency Shelter and Improving Access	LAHSA	Average length of stay in shelter	28		
	LAHSA	Percent of adults exiting bridge housing to permanent housing	17%	Number placed in permanent housing	
	LAHSA	Percent of participants that see an increase in income	10%	Number who gain employment or enroll in vocational training/education	
	LAHSA	Percent shelter and bridge housing utilization	N/A		Data not yet available.
7S - Preservation of Affordability Covenants	HCID	Number of at-risk properties and units preserved through Financial & Non-Financial Transactions	15	Expansion of supply of affordable and homeless housing	
	HCID	Number of owners outreached regarding extending affordability covenants or renewal of housing assistance contracts	2 Owners (70 Units) FY 17-18 Q 1		

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2017-18	Headline Metrics	Notes
	HCID	Number of tenants living in at-risk properties educated about their tenant rights, responsibilities and options when an affordability covenant and/or rental assistance contract is at-risk of expiration or termination	N/A	Number who are prevented from becoming homeless or being discharged into homelessness	Data not yet available.
9A - Employ Homeless Adults by Supporting Social Enterprise	EWDD	Number of individuals recruited	278		
	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	278		
	EWDD	Number of people placed in competitive employment	20	Number who gain employment or enroll in vocational training/education	
	EWDD	Participants provided with retention supports after social enterprise job experience	20		
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	EWDD/Personnel	Number of individuals recruited	729		
	EWDD/Personnel	Number of people placed in competitive employment	15	Number who gain employment or enroll in vocational training/education	
9C - Employment Development Programs for Homeless Youth	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	112		
	EWDD	Number of individuals recruited	112		
9L - Women's Homelessness - Employment Development	EWDD/LAHSAs	Number of women employed	33	Number who gain employment or enroll in vocational training/education	
	EWDD/LAHSAs	Number of women experiencing homelessness who are unemployed (or who do not report earned income)	271		
10A - Full Funding for Affordable Housing Trust Fund	CAO/CLA/HCID	Permanent Housing Units Created	316	Expansion of supply of affordable and homeless housing	
		Bonds issued for permanent supportive housing and facilities for persons experiencing homelessness	\$89,083,314	Expansion of supply of affordable and homeless housing	

Strategy	Lead	Strategy-Specific Metric	Metrics at Q1 FY 2017-18
Expansion of supply of affordable and homeless housing			
4E - Supportive Services Standards for Subsidized Housing	HACLA	Number of agencies providing supportive services according to HACLA's definition and quality standards	7
7D - Using Public Land for Affordable and Homeless Housing	CAO	Number of sites identified for affordable housing development	8
7G - Implement Existing & Recommend New CEQA Zoning Reforms	DCP	Number of projects that take advantage of the various CEQA streamlining measures, including the number of total units, affordable housing units and homeless housing units	3 projects with 917 units, 139 restricted affordable
7K - Development of Second Dwelling Units Pilot Program	DCP	Number of second dwelling units approved upon adoption of City second dwelling unit ordinance	2,081 applications, 631 permits issued
7S - Preservation of Affordability Covenants	HCID	Number of at-risk properties and units preserved through Financial & Non-Financial Transactions	15
10A - Full Funding for Affordable Housing Trust Fund	CAO/CLA/HCID	Permanent Housing Units Created	316
10A - Full Funding for Affordable Housing Trust Fund	CAO/CLA/HCID	Bonds issued for permanent supportive housing and facilities for persons experiencing homelessness	\$89,083,314
Number placed in permanent housing			
3A - Standardize First Responder Training for Homeless	LAPD	Number of persons placed in permanent housing through contact with HOPE Team	72
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Number of households that have moved into housing	2021
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Number of TAY who have moved into housing	184
7B - Expand Rapid Re-Housing	LAHSA	Number placed in Permanent Housing	500
7H - Facilitate Utilization of Federal Housing Subsidies	HACLA	Number of landlords receiving incentive payment	497
7O - Expanding Emergency Shelter and Improving Access	LAHSA	Percent of adults exiting bridge housing to permanent housing	17%
Number placed in temporary housing			
3A - Standardize First Responder Training for Homeless	LAPD	Number of persons placed in temporary housing through contact with HOPE Team	48
6B - Establish Citywide Safe Parking Program	LAHSA	Number of people served	18
Number who are prevented from becoming homeless or being discharged into homelessness			
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Number of families receiving prevention services through CES in order to stabilize and maintain existing housing	411
Number who Retain Housing from Date of Placement			
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Percentage of persons that retain housing for 12 months	95%
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Housing retention over the following year	100%
Number who gain employment or enroll in vocational training/education			
7O - Expanding Emergency Shelter and Improving Access	LAHSA	Percent of participants that see an increase in income	10%
9A - Employ Homeless Adults by Supporting Social Enterprise	EWDD	Number of people placed in competitive employment	20
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	EWDD/Personnel	Number of people placed in competitive employment	15
9L - Women's Homelessness - Employment Development	EWDD/LAHSA	Number of women employed	33